CIRCULAR No. 2021/42
PWA Strategic Management Plan during FIFA 2022 World Cup

Attn. Section Heads
Attn. RPD Project Engineers
Attn. RPD Contractors & Consultants

Dear All,

With the impending national and international focus on Qatar during the period of the FIFA 2022 World Cup, the Public Works Authority (PWA) requires all Contractors’ and Consultants engagement in the process of strategically planning and implementing a series of measures to avoid any adverse impact of ongoing construction on the smooth operation and delivery of the tournament, while mitigating or avoiding time and /or cost impacts on RPD projects.

Further, the Roads Projects Department (RPD) refers to the directives issued to the PWA by the Ministry of Administrative Development, Labor and Social Affairs (ADLSA) requiring all Contractors to implement a safe and sustainable strategy in human resource management planning in order to reduce the number of Contractors’ inessential expatriate workforce in the country during the FIFA 2022 World Cup.

To this end RPD highlights and requests the following:

1) All Contractors must ensure that any Works, parts of the Works, Sections, Key Stages or Maintenance activities due for completion by 21 September 2022 as per the Programme are duly completed. Failure to complete accordingly will result in full enforcement of all available remedies available under the contract by the PWA.

2) All Contractors must identify and advise in detail all Works or Maintenance activities.
which shall be ongoing during the period from 21 September 2022 to 18 January 2023 as per the Programme. Further, provide an impact analysis on the Programme to reduce these Works / activities in that period to avoid any adverse effect on the movement of traffic, either directly (road works, temporary traffic management, etc.) or indirectly (construction traffic, buses, etc.).

3) Further to the above, all Contractors shall focus on maximizing the completion of deep utilities works prior to 21 September 2022 and identify other works which could be continued without disrupting traffic movements and provide a study of the Programme in this regard.

4) In light of the above and in line with the ADELSA directives to reduce inessential expatriate workforce during the period from 21 September 2022 to 18 January 2023, all Contractors shall prepare a strategic plan for workers’ leave which maximizes the reduction in the number of workers in the country during the period. Further, it should not adversely impact the migrant worker’s well-being and established RPD projects’ targets and objectives.

5) Notwithstanding the dates stipulated above, the key focus is on the critical period immediately prior to, during and immediately after the tournament from 01 November 2022 to 25 December 2022.

All RPD Contractors are requested to submit a report on the above to the respective Supervision Consultant for each of their contracts within 30 Days of receipt of this Circular for review.

If you require further clarification, please contact Eng. Ahmed Abunahia, RPD’s Head of Engineering Support Section, via email at anahia@ashghal.gov.qa.
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